

## Programme for the Parliamentary Conference on State Capability

**Theme:** “State Capability: Delineating Weaknesses, Devising Strategic Mechanisms to Accelerate Policy Implementation.”

**Date:** 06 May 2022

**Venue:** Virtual (ZOOM)

Time	Topic/Focus	Speaker
08h00 - 09h00	<b>Testing and Connecting</b>	<b>ALL</b>
09h00 -09h02	Moment of Silent Prayer or Meditation	<b>ALL</b>
09h02 - 09h10	<p><b>Opening and Contextualization:</b></p> <p>Contextualizing the Critical Imperatives of State Capability to Accelerate Policy Implementation, in the Current Developmental Landscape.</p> <p><b>Prevailing State Capacity Challenges as Articulated in the NDP:</b></p> <ul style="list-style-type: none"> <li>• Unevenness in capacity, which leads to uneven performance in local, provincial and national government. Tensions in the political-administrative interface, instability of the administrative leadership and skills deficits, the erosion of accountability and authority, poor organisational design and low staff morale.</li> <li>• The retrogressive impact of deficient state capacity in advancing of South Africa’s Developmental agenda</li> </ul>	<p><b>Hon. SE Lucas, MP</b> Deputy Chairperson: National Council of Provinces</p>
09h10 - 09h30	<p>The Impact of State Capability on Three Sphere Coordination Processes in Governance</p> <ul style="list-style-type: none"> <li>• The role of the NCOP in giving expression to its three sphere oversight mandate, through Targeted-State Capability Oversight</li> <li>• Establishing Social Compacts to Strengthen and Rebuild State Capacity, for Accelerated Policy Implementation</li> </ul>	<p><b>Hon AN Masondo, MP</b> Chairperson: National Council of Provinces</p>
09h30 - 10h00	<p><b>“Unlocking Capacity to Advance South Africa’s Developmental Agenda”</b></p> <ul style="list-style-type: none"> <li>• Major capacity related blockages (Provincial and Local Government), as identified through the Public Service Monitoring and Support Programme</li> <li>• Systemic, Institutional and Bureaucratic Weaknesses, which impede the implementation of strategic policies and programmes</li> <li>• Strategic Interventions in place to unlock and accelerate the implementation of strategic policies and programmes</li> <li>• Capacity Building Programmes: The format and impact of such programmes</li> </ul>	<p><b>Hon. M Gungubele, MP</b> Minister in the Presidency of the Republic of South Africa</p>



<p><b>10h00 - 10h30</b></p>	<p><b>“State Capability and Economic Recovery and Reconstruction”</b></p> <ul style="list-style-type: none"> <li>• Delineating the Required Capacity to successfully Implement the Economic Reconstruction and Recovery Plan across the three spheres</li> <li>• Building Capacity to Implement the Economic Reconstruction and Recovery Plan</li> <li>• Strengthening State Capability, to accelerate economic transformation, inclusive growth and competitiveness.</li> </ul>	<p><b>Hon. N Gina, MP</b> Deputy Minister of Trade, Industry and Competition</p>
<p><b>10h30 - 11h00</b></p>	<p><b>“Developmental States: The Case of South Africa.”</b></p> <ul style="list-style-type: none"> <li>• Characterising Developmental States, the case of South Africa</li> <li>• Characterising South Africa’s State Institutions, Processes and Management (Strengths and Weaknesses)</li> <li>• Assessing Organizational and Technical Capacity</li> <li>• Unpacking the State Structure Nexus</li> <li>• The Impact of the COVID-19 Pandemic on State Capacity</li> <li>• Strategic Interventions to (re)build State Capacity</li> </ul>	<p><b>Dr. K Pooe</b> Senior Lecturer (Political Science and Governance) Wits School of Governance</p>
<p><b>11h00 - 11h30</b></p>	<p><b>“Synthesis evaluation of State Capacity - Focus on DGs &amp; HoDs”</b></p> <ul style="list-style-type: none"> <li>• Challenges in building effective, accountable and inclusive institutions at all levels</li> <li>• Proposed interventions to Manage Prevailing State Capacity Challenges</li> <li>• Outline key principles and values that must underpin a capable, ethical developmental state and practical interventions to inculcate such values</li> <li>• Enhancing State Capability through targeted Oversight and Accountability Mechanisms (the role of Parliament)</li> </ul>	<p><b>Prof. N Bohler-Muller</b> Head of Department: Developmental, Capable and Ethical State, Human Science Research Council</p>
<p><b>11h30 - 12h00</b></p>	<p><b>“Building state capacities and dynamic capabilities to drive social and economic development: The case of South Africa”</b></p> <ul style="list-style-type: none"> <li>• state capacity beyond merely fixing administrative weaknesses within the state or fixing market failures.</li> <li>• Public sector effectiveness in South Africa, looking at how challenges and opportunities bolster state capacities for governance effectiveness.</li> </ul>	<p><b>Prof. M Qobo</b> Head of the Wits School of Governance, University of the Witwatersrand</p>



	<ul style="list-style-type: none"> <li>• Building capacities in SOEs and exploring the transformative potential of these entities.</li> <li>• Delineating what institutional quality for state capacity should look like in the South African context.</li> <li>• Building institutional capacities at the local government level.</li> <li>• Institutional capacities in the context of the Development District Model</li> </ul>	
<b>12h00 - 12h30</b>	<b>Interactive Discussion</b>	All
<b>12h30 - 13h00</b>	<p><b>“Strengthening the Interface between State Capability and the District Development Model”</b></p> <ul style="list-style-type: none"> <li>• Local Government as the battle ground for advancing South Africa’s transformation agenda in the current developmental context</li> <li>• Building Capability at Local Government Level through the effective institutionalization of the District Development Model</li> <li>• Tangible capacity building programmes targeted at Metros, Districts and Localities</li> <li>• Measuring the impact of capacity building programmes at local government level</li> </ul>	<p><b>Hon. Dr. NC Dlamini-Zuma, MP</b> Minister of Cooperative Governance and Traditional Affairs</p>
<b>13h00 - 13h30</b>	<p><b>“Strengthening State Capacity to advance South Africa’s Developmental Agenda at Provincial and Local Government Level”</b></p> <ul style="list-style-type: none"> <li>• Leadership pathologies as an impediment for the required capacity</li> <li>• Defining and addressing Impediments linked to personalism and policy uncertainty</li> </ul>	<p><b>Dr. M Mohale</b> Director: Special Projects, Office of the Vice Chancellor Durban University of Technology</p>
<b>13h30 - 14h00</b>	<p><b>“Building a capable state through proper human resource management”</b></p> <ul style="list-style-type: none"> <li>• The Politics and Administration Dichotomy</li> <li>• Skills Deficit</li> <li>• Lack of Professionalization of the Public Service and Local Government</li> <li>• Organizational Design</li> <li>• Intergovernmental Relations</li> <li>• Strengthening Accountability of Public Servants and Responsibility of Public Servants</li> <li>• the Imperatives of Building State Capability through Developmental Local Government in South Africa.</li> </ul>	<p><b>Dr. X Ngumbela</b> School of Public Management, Governance &amp; Public Policy: College of Business and Economics, University of Johannesburg</p>
<b>14h00 - 14h30</b>	<b>“Institutional Quality and Economic Performance in the Southern African Development</b>	<b>Ms. K Malindini</b>



	<p><b>Community (SADC) Region: A Dynamic Panel Analysis”</b></p> <ul style="list-style-type: none"> <li>• Economic growth in developing economies</li> <li>• The significance of institutional quality for economic prosperity</li> <li>• Definition and types of institutions</li> <li>• Operationalising institutional quality in the context of the SADC region.</li> </ul>	Lecturer: Wits School of Governance, University of the Witwatersrand
<b>14h30 - 14h55</b>	Interactive Discussion / Questions / Inputs	<b>ALL</b>
<b>14h55 - 15h00</b>	Closing Remarks	<b>Hon. SJ Mohai, MP</b> Chief Whip: National Council of Provinces

